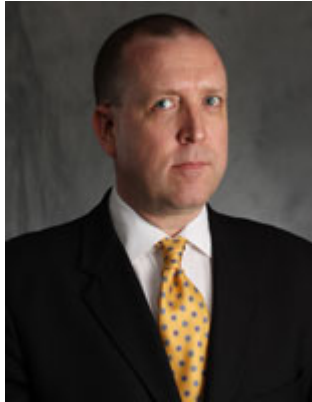




Thomas P.M. Barnett
Senior Managing Director



Thomas P.M. Barnett, Senior Managing Director of Enterra Solutions, LLC, is a strategic planner who has worked in national security affairs since the end of the Cold War. A New York Times-bestselling author and a nationally-known public speaker who's been profiled on the front-page of the Wall Street Journal, Dr. Barnett is in demand within government circles as a forecaster of global conflict and an

expert on grand strategy, as well as within corporate circles as a management consultant and conference presenter on issues relating to international security and globalization.

Dr. Barnett currently serves as a Distinguished Strategist at the Oak Ridge Center for Advanced Studies at the Oak Ridge National Laboratory, and as a Visiting Scholar at the Howard W. Baker Center at the University of Tennessee.

Dr. Barnett has written for Esquire (where he was named “the strategist” in their first-ever “Best & Brightest” issue in December 2002), Wired and the Washington Post; he has been a Contributing Editor for Esquire magazine since the beginning of 2005. Dr. Barnett writes a weekly column for the Knoxville News Sentinel, and these commentaries are distributed nationally through the Howard Scripps News Service.

Dr. Barnett is best known as the author of *The Pentagon's New Map: War and Peace in the Twenty-First Century* (New York: G.P. Putnam's Sons, 2004). Described by Washington Post columnist David Ignatius as “a combination of Tom Friedman on globalization and Karl von Clausewitz on war,” the wide-ranging volume has generated an enormous amount of reaction from around the world. His latest book is *Blueprint for Action: A Future Worth Creating*, also published by G.P. Putnam's Sons.

In addition to his speaking and consulting, Dr. Barnett is a prolific blogger on current global events at his website www.thomaspmbarnett.com, where he counts among his regular readers include representatives from all the major U.S. military commands, virtually all U.S. federal departments, numerous foreign governments and major research and corporate entities from all over the world.

From 1998 through 2004, Dr. Barnett was a Senior Strategic Researcher and Professor in the Warfare Analysis & Research Department, Center for Naval Warfare Studies, U.S. Naval War

Key Roles and Appointments

- Senior Managing Director, Enterra Solutions, LLC
- Distinguished Strategist at the Oak Ridge Center for Advanced Studies at the Oak Ridge National Laboratory
- Visiting Scholar at the Howard W. Baker Center at the University of Tennessee
- Contributing Editor, Esquire Magazine
- Former Senior Strategic Researcher and Professor, Warfare Analysis & Research Department, Center for Naval Warfare Studies, U.S. Naval War College
- Former Assistant for Strategic Futures, Office of Force Transformation (OFT), Office of the Secretary of Defense

Education

Ph.D. in Political Science,
Harvard University

College, Newport, R.I., where he taught and served — in a senior advisory role — with military and civilian leaders in the Office of the Secretary of Defense, the Joint Staff, Central Command, Special Operations Command, Pacific Command and Joint Forces Command. Dr. Barnett continues to regularly interact with these commands and others.

From November 2001 to June of 2003, Dr. Barnett was on temporary assignment as the Assistant for Strategic Futures, Office of Force Transformation (OFT), Office of the Secretary of Defense, where he worked with (then) OFT Director Vice Admiral Arthur K. Cebrowski (USN, ret.) on a cluster of strategic concepts that link change in the international security environment to the imperative of transforming U.S. military capabilities to meet future threats.

At the Naval War College, Dr. Barnett served as Director of the New Rule Sets Project, an ambitious effort to draw new “maps” of power and influence in the world economy so as to expand the U.S. Military’s — and specifically, the U.S. Navy’s — vision of where and how it can wield maximum influence across the international security environment of the era of globalization.

These workshops, the first of which was conducted in partnership with the Wall Street broker-dealer firm Cantor Fitzgerald, brought together elite leaders from the worlds of finance, national security, think tanks and industry to discuss the crucial flows of globalization, with a special emphasis on developing Asia. Prior to this study, Dr. Barnett directed the Year 2000 International Security Dimension Project.

Dr. Barnett has a B.A. (Honors) from the University of Wisconsin with a double-major in Russian Language and Literature and International Relations (emphasis—U.S. Foreign Policy). At Wisconsin, he was elected to Phi Beta Kappa his junior year. Following Wisconsin, Dr. Barnett earned an A.M. in Regional Studies: Russia, Eastern Europe and Central Asia and a Ph.D. in Political Science (major — International Relations; minor — Comparative Politics) from Harvard University.

Professional Background

Senior Managing Director, Enterra Solutions, LLC, 2004-Present

- Brings strategic vision to Enterra Solutions and helps decision makers in the national security, intelligence, commercial and governmental sectors understand Enterra’s Enterprise Resilience Management Solution™ offering.

Contributing Editor, Esquire Magazine, 2005-Present

- Wrote February 2005 feature, “Dear Mr. President, Here's How to Make Sense of Your Second Term, Secure Your Legacy, and, oh yeah, Create a Future Worth Living.”
- Wrote numerous other articles, including a profile of Secretary of Defense Donald Rumsfeld and a trio of rising leaders in the Army and Marine Corps.

Senior Strategic Researcher and Professor, U.S. Naval War College, 1998-2004

- Taught and served — in a senior advisory role — with military and civilian leaders in the Office of the Secretary of Defense, the Joint Staff, Central Command, Special Operations Command, Pacific Command and Joint Forces Command.
- Worked with (then) Office of Force Transformation (OFT) Director Vice Admiral Arthur K. Cebrowski (USN, ret) on a cluster of strategic concepts from November 2001 to June of 2003, on

temporary assignment as the Assistant for Strategic Futures, OFT, Office of the Secretary of Defense.

- Headed New Rule Sets Project while working with Cantor Fitzgerald.
- Directed strategic planning project for major U.S. Navy research laboratory.

Project Director, Center for Naval Analyses, 1992-1998

- Project Director in both the Center for Naval Analyses and the Institute for Public Research, the two major divisions of The CNA Corporation (CNAC), a private research firm located in Alexandria, VA.
 - Served as a member of the Naval Force Capabilities Planning Effort that developed the new strategic concepts eventually published in the Navy's White Paper ... From The Sea, the first draft of which he co-authored along with a handful of senior naval officers.
 - Pioneered and managed CNAC's contractual relationship with the U.S. Agency for International Development (USAID).
- Published several dozen reports, essays and annotated briefings on a wide variety of subjects.